

# Prognose Laufende Rechnung

| Sachgruppen<br>Artengliederung Laufende Rechnung | Rech. 2014 |         | Budget 2015 |         | Prognose 2015 |         | Budget 2016 |         | Fipla 2017 |         | Fipla 2018 |         | Fipla 2019 |                 |
|--------------------------------------------------|------------|---------|-------------|---------|---------------|---------|-------------|---------|------------|---------|------------|---------|------------|-----------------|
|                                                  | Aufwand    | Ertrag  | Aufwand     | Ertrag  | Aufwand       | Ertrag  | Aufwand     | Ertrag  | % Aufwand  | Ertrag  | % Aufwand  | Ertrag  | % Aufwand  | Ertrag          |
| <b>3 Aufwand</b>                                 |            |         |             |         |               |         |             |         |            |         |            |         |            |                 |
| 30 Personalaufwand                               | 42'026     |         | 42'428      |         | 43'000        |         | 31'543 1)   |         | 10%        | 31'858  | 10%        | 32'177  | 10%        | 32'498          |
| 31 Sachaufwand                                   | 19'410     |         | 20'301      |         | 20'300        |         | 17'294 1)   |         | 10%        | 17'467  | 10%        | 17'642  | 10%        | 17'818          |
| 32 Passivzinsen                                  | 2'059      |         | 1'977       |         | 1'861         |         | 1'750       |         |            | 1'829   |            | 2'611   |            | 3'801           |
| 33 Abschreibungen Finanzvermögen                 | 457        |         | 881         |         | 500           |         | 879         |         |            | 879     |            | 879     |            | 879             |
| 34 Steuerkraftausgleichsbeiträge                 | 0          |         | 0           |         | 0             |         | 0           |         |            | 0       |            | 0       |            | 1'700           |
| 35 Entschädigungen an andere Gemeinwesen         | 13'317     |         | 14'356      |         | 14'400        |         | 15'077      |         | 10%        | 15'228  | 10%        | 15'380  | 10%        | 15'534          |
| 36 Betriebs- und Defizitbeiträge                 | 34'608     |         | 37'644      |         | 37'600        |         | 38'326      |         | 10%        | 38'709  | 10%        | 39'096  | 10%        | 39'487          |
| Schülerintegration (Konto 925.3640)              | 2'689      |         | 2'961       |         | 2'600         |         | 2'492       |         | 10%        | 2'517   | 10%        | 2'542   | 10%        | 2'567           |
| Sihlsana AG (Spez.finan./Fonds, Subjektsb.)      |            |         |             |         |               |         | 2'665       | 630     |            |         |            |         |            | 990 1)          |
| 39 Interne Verrechnungen                         | 13'980     |         | 17'604      |         | 17'336        |         | 23'968      |         | 10%        | 24'208  | 10%        | 24'450  | 10%        | 24'694          |
| <b>4 Ertrag</b>                                  |            |         |             |         |               |         |             |         |            |         |            |         |            |                 |
| 40 ordentliche Steuern Rechnungsjahr             | 47'597     |         | 47'944      |         | 48'464        |         | 49'192      |         |            | 49'712  |            | 50'232  |            | 50'762          |
| ordentliche Steuern früherer Jahre               | 9'688      |         | 8'300       |         | 9'700         |         | 9'900       |         |            | 10'000  |            | 10'200  |            | 10'300          |
| Quellensteuern                                   | 2'647      |         | 5'200       |         | 3'500         |         | 4'000       |         |            | 5'000   |            | 5'000   |            | 5'000           |
| Steuerausscheidungen                             | 10'790     |         | 8'800       |         | 10'950        |         | 11'900      |         |            | 14'100  |            | 10'800  |            | 8'000           |
| Grundsteuern                                     | 4'039      |         | 3'700       |         | 3'700         |         | 2'800       |         |            | 2'800   |            | 2'800   |            | 2'800           |
| übrige Steuererträge                             | 604        |         | 591         |         | 600           |         | 591         |         |            | 591     |            | 591     |            | 591             |
| 41 Regalien und Konzessionen                     | 38         |         | 35          |         | 35            |         | 35          |         |            | 35      |            | 35      |            | 35              |
| 42 Vermögenserträge                              | 3'805      |         | 3'645       |         | 3'600         |         | 1'834       |         | 10%        | 1'853   | 10%        | 1'871   | 10%        | 1'890           |
| Buchgewinne/-verluste                            | 0          |         | 5'572       |         | 4'050         |         | 0           |         |            | 3'297   |            | 3'543   |            | 11'142          |
| 43 Entgelte, Gebühren, Entschädigungen           | 37'366     |         | 39'995      |         | 40'000        |         | 25'558      |         | 10%        | 25'814  | 10%        | 26'072  | 10%        | 26'333          |
| 44 Beteiligung Reingewinn Zürcher Kantonalbank   | 1'428      |         | 1'311       |         | 1'044         |         | 1'066       |         |            | 1'066   |            | 1'066   |            | 1'066           |
| Finanzausgleich                                  | 3'360      |         | 0           |         | 0             |         | 0           |         |            | 0       |            | 0       |            | 0               |
| 45 Rückerstattungen von Gemeinwesen              | 1'666      |         | 1'722       |         | 1'700         |         | 1'695       |         | 10%        | 1'712   | 10%        | 1'729   | 10%        | 1'747           |
| 46 Beiträge mit Zweckbindung                     | 6'745      |         | 7'093       |         | 7'100         |         | 7'349       |         | 10%        | 7'423   | 10%        | 7'497   | 10%        | 7'572           |
| 49 Interne Verrechnungen                         | 13'980     |         | 17'604      |         | 17'336        |         | 23'968      |         | 10%        | 24'208  | 10%        | 24'450  | 10%        | 24'694          |
| <b>Total</b>                                     | 128'546    | 143'754 | 138'152     | 151'512 | 137'597       | 151'779 | 133'995     | 140'519 |            | 132'696 | 147'609    | 134'777 | 145'886    | 139'970 141'921 |
| <b>Cashflow Planperiode</b>                      |            |         |             |         |               |         |             |         |            |         |            |         |            |                 |
| Cashflow in % des Ertrages                       | 15'208     | 11%     | 13'360      | 9%      | 14'182        | 9%      | 6'524       | 5%      |            | 14'914  | 10%        | 11'108  | 8%         | 1'951           |
| 33 ordentliche Abschreibungen Verwaltungsverm.   | 7'353      |         | 8'507       |         | 8'239         |         | 9'728       |         |            | 11'874  |            | 13'899  |            | 15'783          |
| zusätzliche Abschreibungen Verwaltungsverm.      | 3'000      |         | 5'000       |         | 5'000         |         | 10'000      |         |            | 11'000  |            | 350     |            | 300             |
| 48 Veränderungen Spezialfinanzierungen           | 933        |         | 16          |         | 397           |         | -2'799 1)   |         |            | -592    |            | -588    |            | -433            |
| <b>9 Erfolg</b>                                  |            |         |             |         |               |         |             |         |            |         |            |         |            |                 |
| Erfolg vor a.o. Ausgaben und Einnahmen           | 139'832    | 143'754 | 151'675     | 151'512 | 151'233       | 151'779 | 150'924     | 140'519 |            | 154'977 | 147'609    | 148'439 | 145'886    | 155'620 141'921 |
| Eigenkapital am 31.12.                           | 3'922      |         | -163        |         | 546           |         | -10'405     |         |            | -7'368  |            | -2'553  |            | -13'699         |
| 1) Übertrag Alterseinnahmen an Sihlsana AG       | 5'922      |         | -1'685      |         | 546           |         | -1'985      |         |            | -250    |            | -6'096  |            | -14'841         |
|                                                  | 52'042     |         | 51'879      |         | 52'588        |         | 42'183      |         |            | 34'815  |            | 32'261  |            | 18'562          |

# Abwasserbeseitigung

in 1'000 Franken

|                                                  | 2014          |              | 2015          |              | 2015          |              | 2016          |              | 2017           |              | 2018           |              | 2019           |              | Total         |
|--------------------------------------------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|----------------|--------------|----------------|--------------|----------------|--------------|---------------|
|                                                  | A             | E            | A             | E            | A             | E            | A             | E            | A              | E            | A              | E            | A              | E            |               |
| <b>Laufende Rechnung</b>                         |               |              |               |              |               |              |               |              |                |              |                |              |                |              |               |
| Betriebsaufwand                                  | 1'746         |              | 1'934         |              |               |              | 2'097         |              | 2'118          |              | 2'139          |              | 2'161          |              |               |
| Zinsen                                           | 259           | 56           | 278           | 51           | 236           | 52           | 301           | 48           | 336            | 41           | 406            | 44           | 411            | 45           |               |
| Betriebsertrag                                   |               | 3'377        |               | 3'507        |               | 3'507        | 1)            | 3'982        |                | 4'022        |                | 4'062        |                | 4'103        |               |
| <b>Total</b>                                     | <b>2'004</b>  | <b>3'433</b> | <b>2'212</b>  | <b>3'558</b> | <b>2'170</b>  | <b>3'559</b> | <b>2'398</b>  | <b>4'030</b> | <b>2'455</b>   | <b>4'063</b> | <b>2'545</b>   | <b>4'106</b> | <b>2'572</b>   | <b>4'148</b> |               |
| Cashflow/-loss                                   | 1'429         |              | 1'346         |              | 1'389         |              | 1'632         |              | 1'608          |              | 1'560          |              | 1'576          |              | 7'765         |
| Ordentliche Abschreibungen                       | 934           |              | 1'096         |              | 1'086         |              | 1'303         |              | 1'504          |              | 1'522          |              | 1'529          |              |               |
| Zusätzliche Abschreibungen                       | 500           |              | 500           |              | 500           |              | 500           |              | 0              |              | 0              |              | 0              |              |               |
| <b>Total Brutto</b>                              | <b>3'438</b>  | <b>3'433</b> | <b>3'808</b>  | <b>3'558</b> | <b>3'756</b>  | <b>3'559</b> | <b>4'201</b>  | <b>4'030</b> | <b>3'959</b>   | <b>4'063</b> | <b>4'067</b>   | <b>4'106</b> | <b>4'101</b>   | <b>4'148</b> |               |
| Betriebsgewinn/-verlust                          | -5            |              | -250          |              | -197          |              | -171          |              | 104            |              | 38             |              | 47             |              |               |
| Kostendeckungsgrad                               | 100%          |              | 93%           |              | 95%           |              | 96%           |              | 103%           |              | 101%           |              | 101%           |              | 99%           |
| <b>Nettoinvestitionen (Investitionsprogramm)</b> | <b>1'345</b>  |              | <b>2'407</b>  |              | <b>2'993</b>  |              | <b>3'734</b>  |              | <b>3'829</b>   |              | <b>1'881</b>   |              | <b>1'600</b>   |              | <b>13'837</b> |
| Ordentliche Abschreibungen                       | 934           |              | 1'096         |              | 1'086         |              | 1'303         |              | 1'504          |              | 1'522          |              | 1'529          |              |               |
| Zusätzliche Abschreibungen                       | 500           |              | 500           |              | 500           |              | 500           |              | 0              |              | 0              |              | 0              |              |               |
| <b>Abschreibungen total</b>                      | <b>1'434</b>  |              | <b>1'596</b>  |              | <b>1'586</b>  |              | <b>1'803</b>  |              | <b>1'504</b>   |              | <b>1'522</b>   |              | <b>1'529</b>   |              |               |
| Selbstfinanzierungsgrad                          | 106%          |              | 56%           |              | 46%           |              | 44%           |              | 42%            |              | 93%            |              | 99%            |              | 56%           |
| <b>Bilanz</b>                                    |               |              |               |              |               |              |               |              |                |              |                |              |                |              |               |
| Abzuschreibendes Verwaltungsvermögen Ende Jahr   | 7'871         |              | 8'682         |              | 9'278         |              | 11'209        |              | 13'534         |              | 13'693         |              | 13'764         |              |               |
| Bestand Spezialfinanzierung Ende Jahr            | 1'729         |              | 1'479         |              | 1'531         |              | 1'360         |              | 1'464          |              | 1'503          |              | 1'550          |              |               |
| <b>Nettovermögen/-schuld</b>                     | <b>-6'142</b> |              | <b>-7'203</b> |              | <b>-7'747</b> |              | <b>-9'849</b> |              | <b>-12'070</b> |              | <b>-12'190</b> |              | <b>-12'214</b> |              |               |

1) Gebührenerhöhung von 15 %

# Wasserwerk

in 1'000 Franken

|                                                  | 2014          |              | 2015          |              | 2015          |              | 2016          |              | 2017          |              | 2018           |              | 2019          |              | Total  |
|--------------------------------------------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|----------------|--------------|---------------|--------------|--------|
|                                                  | A             | E            | A             | E            | A             | E            | A             | E            | A             | E            | A              | E            | A             | E            |        |
| <b>Laufende Rechnung</b>                         |               |              |               |              |               |              |               |              |               |              |                |              |               |              |        |
| Betriebsaufwand                                  | 2'267         |              | 2'295         |              | 2'284         |              | 2'151         |              | 2'173         |              | 2'184          |              | 2'216         |              |        |
| Zinsen                                           | 110           | 26           | 152           | 12           | 133           | 17           | 133           | 20           | 216           | 42           | 299            | 36           | 330           | 24           |        |
| Betriebsertrag                                   |               | 3'022        |               | 3'202        |               | 3'202        | 1)            | 3'552        |               | 3'588        |                | 3'623        |               | 3'660        |        |
| <b>Total</b>                                     | <b>2'376</b>  | <b>3'048</b> | <b>2'447</b>  | <b>3'214</b> | <b>2'389</b>  | <b>3'219</b> | <b>2'284</b>  | <b>3'572</b> | <b>2'389</b>  | <b>3'630</b> | <b>2'493</b>   | <b>3'659</b> | <b>2'547</b>  | <b>3'684</b> |        |
| Cashflow/-loss                                   | 671           |              | 767           |              | 830           |              | 1'288         |              | 1'241         |              | 1'166          |              | 1'137         |              | 5'662  |
| Ordentliche Abschreibungen                       | 417           |              | 717           |              | 458           |              | 814           |              | 1'141         |              | 1'257          |              | 1'131         |              |        |
| Zusätzliche Abschreibungen                       | 500           |              | 0             |              | 0             |              | 0             |              | 300           |              | 300            |              | 300           |              |        |
| <b>Total Brutto</b>                              | <b>3'293</b>  | <b>3'048</b> | <b>3'164</b>  | <b>3'214</b> | <b>2'847</b>  | <b>3'219</b> | <b>3'098</b>  | <b>3'572</b> | <b>3'830</b>  | <b>3'630</b> | <b>4'050</b>   | <b>3'659</b> | <b>3'978</b>  | <b>3'684</b> |        |
| Betriebsgewinn/-verlust                          | -245          |              | 50            |              | 372           |              | 474           |              | -200          |              | -391           |              | -294          |              | 101%   |
| Kostendeckungsgrad                               | 93%           |              | 102%          |              | 113%          |              | 115%          |              | 95%           |              | 90%            |              | 93%           |              |        |
| <b>Nettoinvestitionen (Investitionsprogramm)</b> |               |              |               |              |               |              |               |              |               |              |                |              |               |              |        |
| Ordentliche Abschreibungen                       | 671           |              | 2'420         |              | 1'450         |              | 3'910         |              | 4'195         |              | 2'600          |              | 300           |              | 12'455 |
| Zusätzliche Abschreibungen                       | 417           |              | 717           |              | 458           |              | 814           |              | 1'141         |              | 1'257          |              | 1'131         |              |        |
| Abschreibungen total                             | 500           |              | 0             |              | 0             |              | 0             |              | 300           |              | 300            |              | 300           |              |        |
| <b>Selbstfinanzierungsgrad</b>                   | <b>917</b>    |              | <b>717</b>    |              | <b>458</b>    |              | <b>814</b>    |              | <b>1'441</b>  |              | <b>1'557</b>   |              | <b>1'431</b>  |              | 45%    |
|                                                  | 100%          |              | 32%           |              | 57%           |              | 33%           |              | 30%           |              | 45%            |              | 379%          |              |        |
| <b>Bilanz</b>                                    |               |              |               |              |               |              |               |              |               |              |                |              |               |              |        |
| Abzuschreibendes Verwaltungsvermögen Ende Jahr   | 3'125         |              | 4'828         |              | 4'117         |              | 7'213         |              | 9'967         |              | 11'010         |              | 9'879         |              |        |
| Bestand Spezialfinanzierung Ende Jahr            | 557           |              | 606           |              | 928           |              | 1'402         |              | 1'202         |              | 811            |              | 517           |              |        |
| <b>Nettovermögen/-schuld</b>                     | <b>-2'568</b> |              | <b>-4'222</b> |              | <b>-3'189</b> |              | <b>-5'811</b> |              | <b>-8'765</b> |              | <b>-10'199</b> |              | <b>-9'362</b> |              |        |

1) Gebührenerhöhung von 15 %

# Abfallentsorgung

in 1'000 Franken

|                                                  | 2014  |       | 2015  |       | 2015  |       | 2016  |       | 2017  |       | 2018  |       | 2019  |       | Total |
|--------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                                                  | A     | E     | A     | E     | A     | E     | A     | E     | A     | E     | A     | E     | A     | E     |       |
| <b>Laufende Rechnung</b>                         |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |
| Betriebsaufwand                                  | 2'011 |       | 2'390 |       | 2'390 |       | 1'409 | 1)    | 1'423 |       | 1'438 |       | 1'452 |       |       |
| Zinsen                                           | 4     | 57    | 38    | 65    | 14    | 69    | 21    | 65    | 8     | 54    | 0     | 40    | 0     | 35    |       |
| Betriebsertrag                                   |       | 2'543 |       | 2'594 |       | 2'594 | 1)    | 1'589 | 1)    | 1'200 |       | 1'212 |       | 1'224 |       |
| <b>Total</b>                                     | 2'015 | 2'601 | 2'428 | 2'659 | 2'404 | 2'663 | 1'430 | 1'654 | 1'431 | 1'254 | 1'438 | 1'252 | 1'452 | 1'259 |       |
| Cashflow/-loss                                   |       |       |       |       |       |       |       |       |       |       |       |       |       |       | -72   |
| Ordentliche Abschreibungen                       | 585   |       | 231   |       | 259   |       | 224   |       | -177  |       | -185  |       | -193  |       |       |
| Zusätzliche Abschreibungen                       | 52    |       | 117   |       | 115   |       | 73    |       | 26    |       | 0     |       | 0     |       |       |
| <b>Total Brutto</b>                              | 0     |       | 400   |       | 400   |       | 400   |       | 235   |       | 0     |       | 0     |       |       |
| Betriebsgewinn/-verlust                          | 2'068 | 2'601 | 2'945 | 2'659 | 2'919 | 2'663 | 1'903 | 1'654 | 1'692 | 1'254 | 1'438 | 1'252 | 1'452 | 1'259 |       |
| Kostendeckungsgrad                               | 533   |       | -286  |       | -256  |       | -249  |       | -438  |       | -185  |       | -193  |       | 85%   |
|                                                  | 126%  |       | 90%   |       | 91%   |       | 87%   |       | 74%   |       | 87%   |       | 87%   |       |       |
| <b>Nettoinvestitionen (Investitionsprogramm)</b> |       |       |       |       |       |       |       |       |       |       |       |       |       |       | 778   |
| Ordentliche Abschreibungen                       | 392   |       | 0     |       | 678   |       | 100   |       | 0     |       | 0     |       | 0     |       |       |
| Zusätzliche Abschreibungen                       | 52    |       | 117   |       | 115   |       | 73    |       | 26    |       | 0     |       | 0     |       |       |
| <b>Abschreibungen total</b>                      | 0     |       | 400   |       | 400   |       | 400   |       | 235   |       | 0     |       | 0     |       |       |
|                                                  | 52    |       | 517   |       | 515   |       | 473   |       | 261   |       | 0     |       | 0     |       |       |
| Selbstfinanzierungsgrad                          |       |       |       |       |       |       |       |       |       |       |       |       |       |       | -9%   |
|                                                  | 149%  |       | -     |       | 38%   |       | 224%  |       | -     |       | -     |       | -     |       |       |
| <b>Bilanz</b>                                    |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |
| Abzuschreibendes Verwaltungsvermögen Ende Jahr   | 471   |       | -46   |       | 634   |       | 261   |       | 0     |       | 0     |       | 0     |       |       |
| Bestand Spezialfinanzierung Ende Jahr            | 2'292 |       | 2'006 |       | 2'036 |       | 1'788 |       | 1'349 |       | 1'164 |       | 971   |       |       |
| <b>Nettovermögen/-schuld</b>                     | 1'821 |       | 2'052 |       | 1'402 |       | 1'527 |       | 1'349 |       | 1'164 |       | 971   |       |       |

1) Beitritt Zweckverband Horgen

# Kinderhaus Werd

in 1'000 Franken

|                                                  | 2014         |              | 2015         |              | 2015         |              | 2016         |              | 2017         |              | 2018         |              | 2019         |              | Total      |
|--------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|
|                                                  | A            | E            | A            | E            | A            | E            | A            | E            | A            | E            | A            | E            | A            | E            |            |
| <b>Laufende Rechnung</b>                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |            |
| Betriebsaufwand                                  | 1'548        |              | 1'601        |              | 1'601        |              | 1'708        |              | 1'725        |              | 1'743        |              | 1'760        |              |            |
| Zinsen                                           | 6            | 10           | 7            | 10           | 6            | 13           | 5            | 14           | 5            | 7            | 3            | 6            | 1            | 4            |            |
| Betriebsertrag                                   |              | 1'680        |              | 1'677        |              | 1'677        |              | 1'587        | 1)           | 1'732        |              | 1'750        |              | 1'767        |            |
| <b>Total</b>                                     | <b>1'554</b> | <b>1'690</b> | <b>1'608</b> | <b>1'688</b> | <b>1'607</b> | <b>1'690</b> | <b>1'713</b> | <b>1'601</b> | <b>1'731</b> | <b>1'740</b> | <b>1'746</b> | <b>1'756</b> | <b>1'761</b> | <b>1'772</b> |            |
| Cashflow/-loss                                   | 136          |              | 80           |              | 83           |              | -113         |              | 9            |              | 10           |              | 10           |              | -0         |
| Ordentliche Abschreibungen                       | 23           |              | 30           |              | 22           |              | 25           |              | 17           |              | 10           |              | 4            |              |            |
| Zusätzliche Abschreibungen                       | 0            |              | 50           |              | 50           |              | 50           |              | 50           |              | 50           |              | 0            |              |            |
| <b>Total Brutto</b>                              | <b>1'577</b> | <b>1'690</b> | <b>1'688</b> | <b>1'688</b> | <b>1'679</b> | <b>1'690</b> | <b>1'788</b> | <b>1'601</b> | <b>1'798</b> | <b>1'740</b> | <b>1'806</b> | <b>1'756</b> | <b>1'765</b> | <b>1'772</b> |            |
| Betriebsgewinn/-verlust                          | 113          |              | 0            |              | 11           |              | -188         |              | -58          |              | -50          |              | 6            |              |            |
| Kostendeckungsgrad                               | 107%         |              | 100%         |              | 101%         |              | 89%          |              | 97%          |              | 97%          |              | 100%         |              | 97%        |
| <b>Nettoinvestitionen (Investitionsprogramm)</b> | <b>41</b>    |              | <b>93</b>    |              | <b>18</b>    |              | <b>100</b>   |              | <b>0</b>     |              | <b>0</b>     |              | <b>0</b>     |              | <b>118</b> |
| Ordentliche Abschreibungen                       | 23           |              | 30           |              | 22           |              | 25           |              | 17           |              | 10           |              | 4            |              |            |
| Zusätzliche Abschreibungen                       | 0            |              | 50           |              | 50           |              | 50           |              | 50           |              | 50           |              | 0            |              |            |
| <b>Abschreibungen total</b>                      | <b>23</b>    |              | <b>80</b>    |              | <b>72</b>    |              | <b>75</b>    |              | <b>67</b>    |              | <b>60</b>    |              | <b>4</b>     |              |            |
| Selbstfinanzierungsgrad                          | 332%         |              | 86%          |              | 463%         |              | -113%        |              | -            |              | -            |              | -            |              | 0%         |
| <b>Bilanz</b>                                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |            |
| Abzuschreibendes Verwaltungsvermögen Ende Jahr   | 200          |              | 213          |              | 146          |              | 171          |              | 104          |              | 44           |              | 40           |              |            |
| Bestand Spezialfinanzierung Ende Jahr            | 426          |              | 426          |              | 438          |              | 250          |              | 192          |              | 142          |              | 148          |              |            |
| <b>Nettovermögen/-schuld</b>                     | <b>226</b>   |              | <b>213</b>   |              | <b>292</b>   |              | <b>79</b>    |              | <b>88</b>    |              | <b>98</b>    |              | <b>108</b>   |              |            |

# Alterssiedlung im Tal

in 1'000 Franken

|                                                  | 2014  |       | 2015  |       | 2015  |       | 2016     |   | 2017 |   | 2018 |   | 2019 |   | Total  |
|--------------------------------------------------|-------|-------|-------|-------|-------|-------|----------|---|------|---|------|---|------|---|--------|
|                                                  | A     | E     | A     | E     | A     | E     | A        | E | A    | E | A    | E | A    | E |        |
| <b>Laufende Rechnung</b>                         |       |       |       |       |       |       |          |   |      |   |      |   |      |   |        |
| Betriebsaufwand                                  |       |       | 679   |       | 679   |       | 2'665 1) |   |      |   |      |   |      |   |        |
| Zinsen                                           |       | 54    | 0     | 72    | 3     | 66    | 0        | 0 |      |   |      |   |      |   |        |
| Betriebsertrag                                   |       | 1'129 |       | 1'108 |       | 1'108 |          | 0 |      |   |      |   |      |   |        |
| <b>Total</b>                                     | 634   | 1'183 | 679   | 1'180 | 681   | 1'174 | 2'665    | 0 |      |   |      |   |      |   |        |
| Cashflow/-loss                                   |       |       |       |       |       |       |          |   |      |   |      |   |      |   |        |
| Ordentliche Abschreibungen                       | 548   |       | 502   |       | 492   |       | -2'665   |   |      |   |      |   |      |   | -2'173 |
| Zusätzliche Abschreibungen                       | 11    |       | 0     |       | 25    |       | 0        |   |      |   |      |   |      |   |        |
| <b>Total Brutto</b>                              | 646   | 1'183 | 679   | 1'180 | 706   | 1'174 | 2'665    | 0 |      |   |      |   |      |   |        |
| Betriebsgewinn/-verlust                          | 537   |       | 502   |       | 467   |       | -2'665   |   |      |   |      |   |      |   | 33%    |
| Kostendeckungsgrad                               | 183%  |       | 174%  |       | 166%  |       | 0%       |   |      |   |      |   |      |   | -73    |
| <b>Nettoinvestitionen (Investitionsprogramm)</b> |       |       |       |       |       |       |          |   |      |   |      |   |      |   |        |
| Ordentliche Abschreibungen                       | 109   |       | 0     |       | 155   |       | -228     |   |      |   |      |   |      |   |        |
| Zusätzliche Abschreibungen                       | 11    |       | 0     |       | 25    |       | 0        |   |      |   |      |   |      |   |        |
| <b>Abschreibungen total</b>                      | 11    |       | 0     |       | 25    |       | 0        |   |      |   |      |   |      |   |        |
| Selbstfinanzierungsgrad                          | 501%  |       | -     |       | 318%  |       | 1169%    |   |      |   |      |   |      |   | 2976%  |
| <b>Bilanz</b>                                    |       |       |       |       |       |       |          |   |      |   |      |   |      |   |        |
| Abzuschreibendes Verwaltungsvermögen Ende Jahr   | 98    |       | 98    |       | 228   |       | 0        |   |      |   |      |   |      |   |        |
| Bestand Spezialfinanzierung Ende Jahr            | 2'197 |       | 2'699 |       | 2'685 |       | 0        |   |      |   |      |   |      |   |        |
| <b>Nettovermögen/-schuld</b>                     | 2'099 |       | 2'601 |       | 2'437 |       | 0        |   |      |   |      |   |      |   |        |

1) Überweisung Bestand Spezialfinanzierung an Sihisana AG